MINUTES
Joint Meeting of the MassDOT Board of Directors
and the
Fiscal Management and Control Board
April 10, 2017

The MassDOT Board of Directors was called to order at 11:07 a.m. by Chair Stephanie Pollack.

Those present were Chair Stephanie Pollack, Directors Dominic Blue, Ruth Bonsignore, Tim King, Dean Mazzarella (at 11:50 p.m.), Robert Moylan, Joseph Sullivan, Betsy Taylor and Monica Tibbits-Nutt (at 12:05 p.m.), and Steve Poftak (at 1:00 p.m.) being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Others present were Acting General Manager Brian Shortsleeve, FMCB Chair Joseph Aiello, FMCB Director Brian Lang (at 12:44 p.m.), Rail and Transit Administrator Astrid Glynn, Mass Highway Administrator Tom Tinlin, MBTA Chief Operating Officer Jeff Gonneville, Green Line Extension Program Manager John Dalton, Deputy COO Todd Johnson, CIO Gary Foster, Andrew Brennan, Scott Hamwey, Janelle Chan, Owen Kane and Marie Breen.

First, the Board heard public comment on MassDOT Board and Joint MassDOT and Fiscal and Management Control Board (FMCB) agenda Items.

The first speaker was Richard Prone, the Duxbury representative of the MBTA Advisory Board who commented on weekend commuter rail service on the South Shore.

Next, Louise Baxter from TRU commented on bus service and transit oriented development projects.

The last speaker was Travis Pollack from MAPC who voiced support for the transit oriented development policy.

Next was the approval of the minutes of the March 13, 2017 meeting.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of the March 13, 2017 meeting.

Secretary Pollack skipped to Agenda Item 8, and asked Chief Information Officer Gary Foster to give the update on Cybersecurity. Mr. Foster discussed the cybersecurity challenges, security awareness and training and next steps, as set forth in the attached document labeled, “Cybersecurity Update, April 10, 2017.” Discussion ensued.

Next, Chair Pollack asked Chairman Aiello to give the FMCB report. Chairman Aiello provided an update of topics discussed at recent FMCB meetings, including potential options to close the projected FY18 operating budget deficit, a proposal to outsource a portion of in-station customer service, and approval of the MBTA’s policy for the evaluation and selection of pilot transit services.

Next, Chair Pollack gave the Secretary/CEO Report and updated the Board on the five-year capital improvement plan, the small bridge program and the status of the South Coast Rail. Discussion ensued.

The Chair noted for the record that the Reports of the Rail and Transit Administrator, the Aeronautics Administrator and the Registrar had been submitted and were included in their board packages.

Chair Pollack called upon Tom Tinlin, Highway Administrator to present Agenda Item 9, a discussion of the Commonwealth Ave. Bridge project. Mr. Tinlin reported that the bridge deck replacement project would use accelerated bridge construction to replace the superstructure over two intensive construction windows during the summer of 2017 and the summer of 2018, as set forth in the attached document labeled, "Commonwealth Avenue Bridge Deck Replacement Project, April 10, 2017." Todd Johnson, Deputy COO of Service Performance discussed the MBTA service impacts. John McInerney, Highway Division Engineer also contributed to the presentation.

Next, Chair Pollack called upon Scott Hamwey, Manager of Long Range Planning to present Agenda Item 10, a discussion of the Commuter Rail Future Study. Mr. Hamwey said the current service of the commuter rail limits potential to grow ridership at off-peak times, to encourage reverse commuting, to provide frequent connections between gateway cities and Boston, and in some cases, infrastructure is a barrier to more or different

service, as set forth in the attached document labeled, “Rail Vision, April 10, 2017.” Discussion ensued.

Chair Pollack called upon Program Manager of the Green Line Extension (GLX) Project John Dalton to present Agenda Item 11, the Green Line Extension Interagency Service Agreement. Mr. Dalton provided updates on the schedule, design-build procurement, FTA coordination, GLX Funding (both capital and operations), joint resolution update and recommended actions and next steps, as set forth in the attached presentation labeled, “Green Line Extension Project, April 10, 2017.” Discussion ensued.

On motion duly made and seconded, it was;

VOTED:

That the members of the Board of Directors of the Massachusetts Department of Transportation (“MassDOT") hereby approve and authorize the Department through the Secretary, or her designee, to execute an interagency services agreement (“ISA”) and ancillary documents with the Massachusetts Bay Transportation Authority (“MBTA”) in the total amount of $621,792,150.00 for funding the Green Line Extension Project (“GLX”); and further, that the Department, through the Secretary, or her designee, is hereby authorized to execute documents and take necessary actions to close the existing GLX funding interagency service agreements with the MBTA.

On motion duly made and seconded, it was;

VOTED:

That the members of the Fiscal Management and Control Board (the "FMCB") hereby approve and authorize the General Manager, or his designee, to execute in the name and on behalf of the Massachusetts Bay Transportation Authority ("MBTA"), an interagency services agreement ("ISA") and ancillary documents with the Massachusetts Department of Transportation ("MassDOT") in the total amount of $621,792,150.00 for funding the Green Line Extension Project ("GLX"); and further, that the MBTA, through the General Manager, or his designee, is hereby authorized to execute documents and take necessary actions to close the existing GLX funding interagency service agreements with MassDOT.

The following resolution was unanimously approved by both Boards.

Joint Resolution of the Massachusetts Department of Transportation Board of Directors and the Fiscal and Management Control Board

Green Line Extension Project

WHEREAS, the Board of Directors ("MassDOT Board") of the Massachusetts Department of Transportation ("MassDOT") and the Fiscal and Management Control Board ("FMCB") of the Massachusetts Bay Transportation Authority ("MBTA") jointly resolved on December 14, 2015 that it was the unanimous sense of the both MassDOT and the FMCB, that the Green Line Extension Project ("GLX Project"), should proceed only if stated conditions were met, including: the redesign the project to substantially reduce the cost of delivering the project while maintaining its core functionality; the development of a re-procurement strategy; the establishment of a new project management team; and the identification of funding from other sources;

WHEREAS, MassDOT and the MBTA established an Interim Project Management Team to undertake the work to meet these conditions;

WHEREAS, the MassDOT Board and the FMCB jointly resolved on May 9, 2016 that the Interim Project Management Team package, as presented at the joint meeting, provided the full functionality and benefits of the GLX Project and that the proposed project delivery method and program management structure would enable the MBTA to deliver the project successfully;

WHEREAS, the MassDOT Board and the FMCB jointly authorized and directed MassDOT and MBTA staff and the IPMT to advance the GLX Project, including: taking steps to seek Federal Transit Administration ("FTA") review and approval of the redesigned GLX Project; submitting the proposed GLX Project redesign, revised GLX Project cost estimate, proposed procurement and project delivery method, program management plan and revised GLX Project schedule to FTA; and providing regular reports to the MassDOT Board and FMCB on the progress of implementing a program management plan and meeting the conditions established by the Boards;

WHEREAS, the FMCB authorized certain interim actions in support of the advancement of the GLX Project in accordance with these joint resolutions and the Design Build procurement process has commenced;

WHEREAS, the FTA has reviewed the redesigned GLX Project, completed a risk refresh review concluding that the Project continues to meet the FFGA requirements, including project functionality and benefits, and the FTA has reported its concurrence with the GLX Project cost and schedule estimates;

WHEREAS, funding sources for the full revised GLX Project cost have been obtained; and

WHEREAS, MassDOT and the MBTA have demonstrated that each of the conditions for proceeding with the GLX Project, as established by the Boards, have been met;

NOW THEREFORE, the MassDOT Board and FMCB hereby authorize MassDOT and the MBTA to complete and submit to the FTA, the Finance Plan update for the GLX Project, including therein the sources of funds as authorized this date, and further authorize and direct the GLX Project to proceed, with regular progress updates to the MassDOT Board and FMCB, and subject to appropriate further contract authorizations by the FMCB.

Next, Chair Pollack called upon Chief of Real Estate Janelle Chan to present Agenda Item 12, a discussion of the Transit-Oriented Development (TOD) Policy. Ms. Chan provided an overview of the process to develop the TOD policy and guidelines, as set forth in the attached document labeled, "Transit-Oriented Development Policy and Guidelines, April 10, 2017." Discussion ensued.

Chair Pollack noted that Agenda Item 13, a discussion of the Red and Orange Line Interagency Service Agreement was deferred to a future meeting,

At 2:02 p.m. Secretary Pollack adjourned the MassDOT portion of the Joint Meeting.

On motion duly made and seconded, it was;

VOTED: to adjourn the MassDOT Board of Directors meeting at 2:02 p.m.

Documents relied upon for this meeting:
Minutes of the March 13, 2017 meeting
Cybersecurity Update, April 10, 2017
Commonwealth Avenue Bridge Deck Replacement Project, April 10, 2017
Rail Vision, April 10, 2017
Green Line Extension Project, April 10, 2017
Transit-Oriented Development Policy and Guidelines, April 10, 2017